



- Founded in 1981 in Tempe, Arizona, by two ice cream lovers to offer the Ultimate Ice Cream Experience
- USA's #1 Super Premium Ice Cream Concept
- Highest average unit sales volume of any ice cream concept
- Consistently Rated #1 Best in Class Ice Cream
- #3 largest ice cream concept in the US
- More than 1,100 stores operating in the US, and over 350 stores in 19 countries worldwide
- 1st International store opened in Japan in 2005
- #1 on Japan's 2011 Best Companies to Work For ranking by the Great Place to Work Institute
- Received the Dubai Service Excellence Scheme Award in the Large Business Category from the Dubai Department of Economic Development
- #54 on the 2011 Franchise 500® list in *Entrepreneur*® magazine
- Recognized as the 2010 Franchise Operator of the Year in the United Arab Emirates
- #29 on the 2010 Top Global Franchises list in *Entrepreneur*® magazine
- #123 on the 2010 Franchise Times® Top 200 Franchise Systems®
- #47 on QSR® magazine's 2010 QSR Top 50® ranking
- #46 on the 2009 Franchise 500® list in *Entrepreneur* magazine
- #46 on QSR magazine's 2009 QSR Top 50® ranking
- Recognized by *Entrepreneur* magazine as one of 2009's Top 120 Restaurant Franchises
- #78 on *Restaurants & Institutions*® magazine's 2009 Top 400 Restaurant Chains® ranking
- #40 on the 2009 Top Global Franchises list in *Entrepreneur*® magazine
- Recognized by [www.allbusiness.com](http://www.allbusiness.com) as a 2009 AllBusiness AllStar Franchise
- #16 on Franchise Direct's® Top 100 Global Franchises list for 2009



- Founded in 1964 in Hoboken, New Jersey, as the first sub-sandwich chain in the country
- Known for our high quality, sliced to order meats, cheeses and freshly baked breads
- The first submarine sandwich chain in the US
- Nearly 1,000 locations across US
- #1 largest sub-sandwich chain in the US
- #21 on the 2011 Franchise 500® list in *Entrepreneur* magazine
- #138 on the 2010 Franchise 500® list in *Entrepreneur* magazine
- #49 on the 2010 MWU list in *Midwest Franchise* magazine
- #22 on the 2010 Franchise Times® The Next 100 Top Franchises®
- Recognized by *Entrepreneur* magazine as one of 2009's Top 120 Restaurant Franchises®
- #145 on *Restaurants & Institutions* 2009 Top 400 Restaurant Chains® ranking
- #46 on the 2008 America's Top Global Franchises® list in *Entrepreneur* magazine
- #155 on *Nation's Restaurant News*® magazine's 2008 Franchising



- Founded in 1982 in Dayton, Ohio
- Serves freshly prepared Cheesesteaks, baked potatoes, salads and French fries
- More than 2000 locations throughout the US and worldwide
- #467 on the 2011 Franchise 500® list in *Entrepreneur* magazine
- #292 on the 2010 Franchise Times® The Next 100 Top Franchises®
- #262 on *Restaurants & Institutions* magazine's 2009 Top 400 Restaurant Chains® ranking
- Recognized by *Entrepreneur* magazine as one of 2009's Top 120 Restaurant Franchises®



- Founded in 2008 in Phoenix, Arizona
- Known for our authentic, carne asada and other traditional Mexican favorites
- Locations in Arizona with plans for extensive growth worldwide
- Known for authentic carne asada and other traditional Mexican favorites
- Recognized by *Entrepreneur* magazine as one of 2011's Top 10 Mexican Restaurants
- Recognized by Phoenix magazine as one of 2011's Best Sandwiches
- Recognized by AZ Republic as one of 2011's 20 Favorite Places for Tacos
- Recognized in the Best BBQ category by Sunset magazine in 2009
- Recognized by Phoenix magazine as one of 2009's Best New Restaurants



- Founded in New York City in 1988
- A quick-service restaurant concept specializing in freshly grilled, marinated chicken breast sandwiches, gourmet salads and temping wraps
- Nearly 30 locations worldwide



- Since 2006, Nigza Lifestyle Cafe has quickly expanded its footprint and visibility in the fast-growing health-food segment
- Born from consumers' growing demand for health conscious offerings on-the-go, Nigza debuted in health clubs around the US
- Currently operating more than 100 locations nationwide
- #8 on the 2011 Franchise 500® list in *Entrepreneur* magazine
- #8 on the 2010 Franchise Times® magazine
- #255 on the 2009 Franchise 500® list in *Entrepreneur* magazine
- #14 on the 2009 Top 500 Low Franchises list in *Entrepreneur* magazine
- #195 on the 2009 Top Global Franchises list in *Entrepreneur* magazine
- #92 on the 2009 list of Fastest Growing Franchise Opportunities in *Entrepreneur* magazine



- An upscale quick-service chain which began in Eugene, Oregon in 1994, offering a variety of freshly prepared, home-style Mexican fare
- More than 300 restaurants in the US and worldwide
- #246 on the 2011 Franchise 500® list in *Entrepreneur* magazine
- #236 on the 2010 Franchise Times® The Next 100 Top Franchises
- #126 on the 2010 Top Global Franchises list in *Entrepreneur* magazine
- Recognized by *Entrepreneur* magazine as one of 2009's Top 120 Restaurant Franchises®
- #158 on the 2009 Top Global Franchises list in *Entrepreneur* magazine
- #186 on *Restaurants & Institutions* 2009 Top 400 Restaurant Chains® ranking



- Founded in 1994 in Scottsdale, Arizona
- A great tasting, healthy alternative in the world of traditional fast food famous for its delicious Japanese style teriyaki chicken bowls, yaki soba noodle dishes and grilled egg rolls
- Offers a menu that sizzles with Japanese favorites and skewers the fast food competition with its sheer simplicity
- Operating nearly 60 locations in the US and worldwide
- #469 on the 2010 Franchise 500® list in *Entrepreneur* magazine
- #2 in the Asian Market Segment of QSR magazine's 2010 QSR Top 50® ranking
- #11 in *Entrepreneur* magazine's 2008 list of Top Asian Franchises to Own®

**Other international licensing opportunities:**



- Founded in 1981 by Frank Gail and partner in Durango, Colorado
- Over 300 varieties of chocolate products including caramel apples and chocolate covered strawberries
- #48 Score in the USA, Canada, UAE
- Kahala represents Rocky Mountain Chocolate Factory for international expansion
- #1 in *Entrepreneur* magazine's Candy Category since the category's introduction
- Ranked in *Entrepreneur* magazine's Franchise 500® for the last 15 years
- Rated #1 Chocolate in America for Valentine's Day Chocolates in *Money*® magazine

**Other brands in our portfolio:**

